

STRATEGY OF THE COMPANY

As a key business unit of the Parent Company, FPC's operations in general are focused on achieving financial, economic, and volume targets set out in the Parent Company's Long-Term Development Programme of Russian Railways until 2025 (LDP) approved by the Russian Government.

In 2019, JSC FPC developed and approved the Long-Term Development Strategy until 2030¹ and set up a framework for its implementation.

Also, the Company approved the Regulations on the System of Key Performance Indicators of JSC FPC² to motivate company management to achieve FPC's strategic goals through a system of target key performance indicators (KPIs).

MISSION

We are improving the quality of life by offering extremely safe, affordable and comfortable passenger experience.



¹ Approved by the resolution of the Board of Directors of JSC FPC (extract from Minutes No. 11 dated 27 December 2019).

² Approved by the resolution of the Board of Directors of JSC FPC (Minutes No. 6 dated 18 October 2021).

VISION

FPC is Russia's leader in passenger mobility. It is a highly efficient, financially sound, and customer-focused company that strives to enhance value while ensuring sustainable development in passenger mobility across customer segments and regions of Russia, covering key long-distance destinations in demand.

Russia's leader in passenger mobility

- A national carrier providing traditional and high-speed long-distance rail passenger services both in Russia and abroad
- The leader by passenger traffic in long-distance transport in Russia
- The leader in long-distance ticket aggregation services offering single tickets connecting rail passenger services across Russia's regions

118

MILLION PEOPLE

planned to be serviced in 2025

Customer-focused company

- Leader in service quality in long-distance land transport, providing high-quality value proposition and comfortable long-distance travel experience, including transit connections with other modes of transport and multimodal transport services

135

RUB BILLION

investments in purchases of new rolling stock in 2022–2025 (cumulative)

Socially responsible company

- Sustainable development of mobility across customer segments and regions of Russia

54

BILLION PKM

passenger-kilometres in the regulated segment in 2025

Highly efficient, financially stable company

- Maximising financial results and ensuring self-sufficiency in operations

330

RUB BILLION

estimated earnings in 2025